

NHS Vale of York CCG Governing Body

4 February 2016

Delivering the Five Year Forward View for the Vale of York: Strategic Planning

1.0 Summary

This report provides an overview of the new national planning guidance for health services and proposals for the local development of the required plans.

2.0 Background

2.1 NHS England published the Five Year Forward View in October 2014 setting out an ambitious change agenda for the NHS to ensure sustainability for the future. The Five Year Forward View looks to address:

- *The health and wellbeing gap: getting serious about prevention*
- *The care and quality gap: harnessing technology and reducing variation in the quality and safety of care*
- *The funding and efficiency gap: match reasonable funding levels with wide-ranging system efficiencies*

2.2 NHS organisations are asked in the Five Year Forward View to develop a new relationship with patients and communities in order to develop new models of care; and supporting 'enablers' such as workforce remodelling, a digital roadmap for integrated informatics and research.

2.3 The NHS Vale of York CCG had encompassed much of this vision within the current five year strategic plan 'My Life, My Health, My Way 2014-19'. The ethos of the five year strategic plan is to enhance 'in community' services to enable people to access care as close to home as possible, and where people need to have

more acute care, they have access to high quality and safe elective and urgent care services within the local hospital.

- 2.4 To accelerate progress NHS England has published the 2016-17 planning guidance to deliver Five Year Forward View. This supersedes the current five year planning framework, and requires a new system-wide 'Sustainability and Transformation Plan 2016-21' for each local planning area.

3.0 'Delivering the Forward View' Planning Update

Sustainability and Transformation Plans

- 3.1 The NHS planning guidance sets out the requirement for a five-year place based Sustainability and Transformation Plan (STP), supported by an annual operating plan for each CCG. The 'footprint' for the STP is to be determined by each local area in collaboration with local partners. The deadline for submitting the proposed planning footprint is January 29th 2016.
- 3.2 The STP is required to set the direction for the local area to achieve the ambitions of the Five Year Forward View, which are to close the health and wellbeing gap, the care and quality gap and the funding and efficiency gap. It is expected to provide a clear and powerful shared vision across the local NHS system, local government and local communities, underpinned by an open, engaging and iterative process of development and consultation.
- 3.3 The STP will be an overarching plan, supported by a number of more detailed plans on primary care sustainability, prevention, self-care and patient empowerment and a joint plan for the delivery of the Better Care Fund requirements. The STP needs to complement existing strategies and support the Health and Wellbeing Strategy for York.
- 3.4 The STP will form the basis for future funding applications and access to development pots, for example to deliver new models of care or technology roll out. To be successful in accessing funding NHS England expect the STP to be underpinned by clear place-based governance and implementation arrangements.

- 3.5 The guidance provides a series of ‘national challenges’ the STPs must look to address in Annex 1 of the guidance¹. It references the need for a ‘radical upgrade’ in prevention, patient choice and community engagement. The STP will be expected to include new models of care, improvement in clinical priorities, including urgent care, cancer and dementia; and to set out how the local area will do these whilst achieving financial balance.
- 3.6 The detailed planning guidance is expected imminently, but was not published at the time of writing the report.

Developments to date

- 3.7 The local system has already established a System Leaders Board, working to address system sustainability across the NHS Vale of York and Scarborough and Ryedale CCG geographic area. This footprint is based around the primary patient flows for their health care services.
- 3.8 The STP will need to reflect the linkages across different planning levels and how they relate to the geographic ‘footprint’, including specialist networks for the NHS and broader devolution proposals. The initial submission for the footprint, in consultation with NHS England, is based upon the Urgent and Emergency Care Network areas (geographic coverage across NHS Vale of York CCG, Scarborough and Ryedale CCG, East Riding CCG, North East Lincolnshire CCG, North Lincolnshire CCG and Hull CCG.). Within this larger geography, the NHS Vale of York will continue to deliver a local recovery and sustainability plan through the Systems Leaders Board focussing on the Vale of York and Scarborough areas.
- 3.10 The vision and objectives agreed by partners in York in 2014 as part of the ‘My Life, My Health, My Way’ strategy will need to be refreshed in line with the wider planning footprint and national requirements, but provides a useful basis to build upon.

Annual Operating Plan 2016-17

- 3.11 The national planning guidance sets out a series of national ‘must-do’s’ for each CCG. These are
- Develop the Sustainability and Transformation Plan

¹ <https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

- Return to aggregate financial balance
- Local plan for the sustainability and quality of general practice
- Get back on track with A&E and Ambulance wait standards
- NHS Constitution: 18 week pathways waiting times
- NHS Constitution: 62 day cancer waiting standard and improvement in one-year survival rates (and meet all other cancer targets)
- Achieve and maintain the two new mental health access standards
- Deliver local plans to transform care for people with Learning Disabilities
- Affordable plan to make improvements in quality, and ensure participation in the avoidable mortality rate publication

3.11 The annual operating plan must be developed in conjunction with the existing financial recovery plan and performance recovery plan for the local area to ensure commissioned healthcare activity aligns to recovery plans.

4.0 Planning Timescale

Planning requirement	Deadline for drafts	Submission deadline
Annual Operating Plan	8 th February 2016	31 st March 2016
Sustainable Transformation Plan	29 th January (footprint)	end June 2016

4.1 The CCG is developing a list of priority areas for 2016-17 to form the operational plan for the CCG, with a view to achieve planned efficiency targets as outlined in the Finance Recovery Plan. These will be shared in detail at the next Governing Body.

5.0 Consultation

5.1 A wide ranging consultation took place to support the development of the current five year strategy. While much of the feedback remains relevant, it will need to be refreshed to address the

sustainability challenges of the local system. An engagement and consultation plan is in development to be developed as shared plan with partners across the Vale of York care system.

Background Papers:

Planning Guidance 'Delivering the Forward View: NHS planning guidance 2016-17 – 2020/21

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

'My Life, My Health, My Way' Integrated Operational Plan 2014-19

http://www.valeofyorkccg.nhs.uk/data/uploads/publications/5-year-plan/nhs_vale_of_york_ccg_integrated_operational_plan_2014_to_2019-final-30th-june-with-signatories.pdf