


<b>Item Number: 11</b>	
<b>Name of presenter: Rachel Potts, Chief Operating Officer</b>	
<b>GOVERNING BODY MEETING</b>  <b>2 OCTOBER 2014</b>	
<b>Update on Commissioning of Specialised Services</b>	
<b>For Information</b>	
<b>1. Rationale</b> Request from the Governing Body to understand which specialist services are commissioned by the CCG and NHS England.	
<b>2. Actions for the Governing Body</b> For note	
<b>3. Engagement with groups or committees</b> On-going dialogue between the CCG and Area Team, most recently at Q1 Assurance checkpoint on 16 September 2014. Update received from Kath Bretton, NHSE Lead for Specialised Services Commissioning as of 24 <sup>th</sup> September 2014.	
<b>4. Significant issues for consideration</b> NHS England currently commissions the specialist and highly specialised services outlined in the attached Annex which are grouped into 5 Programmes of Care. NHS England is planning to clarify the commissioning intentions and 5 year strategy for specialised services commissioning imminently.	
<b>5. Implementation</b> Liza Smithson, Head of Contracts is meeting with Kath Bretton, NHSE on 9 October to receive a full update. The commissioning intentions will be captured and form an important part of the refreshed strategic plans for the CCG for 2015/16. There is a workshop on Strategic Planning 2015/16 scheduled for the Governing Body for December 2014.	
<b>6. Monitoring</b> Governing Body will receive details of the commissioning intentions and impact assessment by December 2014. Any operational implications will be captured in the refresh of the integrated operational plans for 2015/16 and Governing Body will monitor these plans.	
<b>7. Responsible Chief Officer and Title</b>  Rachel Potts, Chief Operating Officer	<b>8. Report Author and Title</b>  Caroline Alexander, Head of Strategic Planning and Assurance
<b>9. Annexes:</b> Annex 1: List of all specialised services in five Programmes of Care (PoCs) Annex 2: Update from NHSE on development of specialised services commissioning intentions and 5 Year Strategy	

## Annex 1: Specialised Services Commissioning – Summary of Services

National Programmes of Care:	Clinical Reference Groups
<p><b>GROUP A: Internal Medicine -</b> digestion, renal, hepatobiliary and circulatory system</p>	<p>A01. Cystic Fibrosis</p> <p>A02. Hepatobiliary and Pancreas</p> <p>A03. Specialised Endocrinology</p> <p>A04. Vascular Disease</p> <p>A05. Severe and Complex Obesity</p> <p>A06. Renal Dialysis</p> <p>A07. Renal Transplant</p> <p>A08. Specialised Colorectal Services</p> <p>A09. Complex Invasive Cardiology</p> <p>A10. Cardiac Surgery</p> <p>A11. Pulmonary Hypertension</p> <p>A12. Specialised Dermatology</p> <p>A13. Specialised Rheumatology</p> <p>A14. Specialised Respiratory</p> <p>A15. Interventional Radiology</p> <p>A16. Specialised Imaging</p> <p>A17. Specialised Diabetes</p> <p>A18. Heart &amp; Lung Transplantation</p>
<p><b>GROUP B Cancer and Blood -</b> infection, cancer, immunity and haematology</p>	<p>B01. Radiotherapy</p> <p>B02. PET-CT</p> <p>B03. Specialised Cancer</p> <p>B04. Blood &amp; Marrow Transplantation</p> <p>B05. Haemophilia and other bleeding disorders</p> <p>B06. HIV</p> <p>B07. Infectious Diseases</p> <p>B08. Haemoglobinopathies</p> <p>B09. Specialised Immunology and Allergy Services</p>

	<p>B10. Thoracic Surgery</p> <p>B11. Upper GI Surgery</p> <p>B12. Sarcoma</p> <p>B13. CNS Tumours</p> <p>B14. Specialised Urology</p> <p>B15. Chemotherapy</p> <p>B16. Complex Head &amp; Neck</p> <p>B17. Teenage and Young People Cancer</p>
<p><b>GROUP C Mental Health</b></p>	<p>C01. Specialised Services for Eating Disorders</p> <p>C02. High and Medium Secure Mental Health</p> <p>C03. Low Secure Mental Health</p> <p>C04. Specialised Mental Health Services for the Deaf</p> <p>C05. Gender Identity Services</p> <p>C06. Perinatal Mental Health</p> <p>C07. Tier 4 Child &amp; Adolescent Mental Health Services (CAMHS)</p> <p>C08. Tier 4 Severe Personality Disorder Services (adults)</p> <p>C09. Mental Health Specialised</p> <p>C10. Forensic Pathway Group</p> <p>C11. Child &amp; Adolescent Mental Health Service (CAMHS) Secure</p>
<p><b>GROUP D Trauma</b> - traumatic injury, orthopaedics, head and neck and rehabilitation</p>	<p>D01. Complex Disability Equipment</p> <p>D02. Specialist rehabilitation for patients with highly complex needs</p> <p>D03. Adult Neurosurgery</p> <p>D04. Neurosciences</p> <p>D05. Stereotactic Radiosurgery</p> <p>D06. Burn Care</p> <p>D07. Cleft Lip &amp; Palate</p> <p>D08. Specialised Pain</p> <p>D09. Specialised Ear Surgery</p> <p>D10. Specialised Orthopaedic Services</p>

	<p>D11. Hyperbaric Oxygen Therapy</p> <p>D12. Specialised Ophthalmology Services</p> <p>D13. Spinal Cord Injury</p> <p>D14. Complex Spinal Surgery</p> <p>D15. Major Trauma</p> <p>D16. Adult Critical Care</p>
<p><b>GROUP E Women and Children</b> - women and children, congenital and inherited diseases</p>	<p>E01. Medical Genetics</p> <p>E02. Paediatric Surgery</p> <p>E03. Paediatric Medicine</p> <p>E04. Paediatric Cancer Services</p> <p>E05. Congenital Heart Services</p> <p>E06. Metabolic disorders</p> <p>E07. Paediatric Intensive Care</p> <p>E08. Neonatal Critical Care</p> <p>E09. Paediatric Neurosciences</p> <p>E10. Complex Gynaecological Services</p> <p>E11. Specialised Maternity Services</p> <p>E12. Fetal Medicine</p> <p>E13. Multi-System Disorder</p>

The **Manual for Prescribed Specialised Services 2013/14**, available on request, outlines in detail each of the specialised services within the 5 Programmes above and the current position with what NHSE and CCGs commission within each service.

Early indications of the services which may be better commissioned by CCGs include:

- Adult specialist cardiac services
- Adult specialist eating disorder services
- Adult specialist pulmonary hypertension services
- Bone anchored hearing aid services (all ages)
- Neuropsychiatry services (all ages)
- Specialist morbid obesity services (all ages)
- Specialist neonatal care services
- Specialist rehabilitation services for patients with highly complex needs (all ages)
- Specialist services for severe personality disorder in adults

## **Annex 2 Update from NHS England as at 24<sup>th</sup> September 2014**

NHSE are hoping our Commissioning Intentions will be signed off imminently. Kath Bretton (Head of Specialised Services Commissioning, NHSE) is meeting with Liza Smithson, Head of Contracts on the 9<sup>th</sup> October to provide a full update on specialised commissioning.

NHS England has shared with staff its proposals to create a new, larger scale national specialised commissioning function, consolidating all existing national specialised commissioning staff in one directorate with significant additional resource.

[NHS England](#) has also launched a 12-week public consultation on draft standards and specifications for children and adults' congenital heart disease (CHD) services in order to agree a single set of standards for children and adults' CHD services to be applied consistently across the country.

### **Workstream 1 - Strategic Projects**

**Update:** The Prioritisation Framework and the associated eight generic commissioning policies have been finalised. The suite of documents is going to the SCOG meeting next week. There will be more information in due course about how these documents will be considered by wider stakeholders and secure final adoption.

An update on the actions being taken in respect of CAMHS tier 4 is being taken to SCOG. Money to fund these actions is being transferred from the Department of Health to NHS England. Once money has been transferred we will be agreeing how the money is to be devolved to area teams.

We are continuing to contribute to discussions regarding the current national/international Proton Beam Therapy case which has been in the headlines. In addition we have included clinical information into contract documentation for overseas providers.

Area teams have been notified of their funding for 2015/16 which will allow them to continue with Offender Personality Disorder co-commissioning posts.

An initial task and finish group has been held regarding gender identity services and focussed on 'fact finding'. A discussion about this work will take place at the NHS Citizens Assembly today.

### **Workstream 2- Strategy**

**Update:** We have been holding meetings with QIPP operational and financial leads and have mapped the initiatives we have already gathered against six proposed interventions identified as key to influencing financial control and reduction. This will allow us to identify any gaps so we can identify where further development is required. The current position is being shared this week with area and regional finance leads as part of 14/15 budget management and financial planning

preparation for 15/16.

We are preparing for an accountability meeting with the secretary of state on September 23 where we will update ministers on specialised commissioning as requested.

### **Workstream 3 – Clinically Driven Change**

**Update:** We have completed research into 'Choosing Wisely', an evidenced based approach used in other countries to support patients and providers to make informed decisions about care, and a draft paper is in the process of being produced on this.

A task and finish group has been established for integrated quality assurance and the first meeting has been held. We are currently working on the mapping exercise for this which we hope to complete shortly.

We are finalising membership of the service review framework and our next steps involve expanding further on the project plan.

### **Workstream 4 - Operational Leadership**

**Update:** We have been liaising with area teams to clarify queries we have around their financial submissions for QIPP. A review of the proposed schemes has taken place and this has allowed us to establish any additional potential schemes, as outlined across the workstreams. When the task and finish group meet next they will focus on further development and a finalised list of schemes for QIPP 15/16.

We have recruited to a number of business and programme manager posts to support specialised commissioning. The remaining proposed posts for the national support centre will be recruited to as part of the process for the organisational alignment and capability programme.

### **Workstream 5 - Commercial and Technical Delivery**

**Update:** In relation to drugs and devices, London Procurement Programme is developing a list of Patient Access Schemes with prices which can be shared with commissioners. A draft work plan has been produced for 'Best Practice' with the aim to ensure NHS England develops better contract compliance.

A revised procurement plan for QIPP has been developed and shared with workstream 4. We are also working with one of the task and finish groups on the implementation of national procurement priorities and to identify other procurement support requirements to support further QIPP benefits.

The Operational Pricing and Currency Development Group is working on immediate priorities for future development and has identified key deliverables and timescales that they are now working towards.

A local price benchmarking project team has been established to review local prices and provide a benchmark which could lead to convergence of local prices.

## **Workstream 6 - Strong Financial Control**

**Update:** The CCG allocation process working group has met to finalise templates and agree the process to manage queries raised during template completion. The revised template and guidance has now been issued and is due to be completed by September 30. Our next steps will involve setting out the process to ensure work is completed together with CCGs and providers.

In relation to proton beam therapy, we are developing an organisational finance model and will be using the latest numbers to test out a range of scenarios.

## **Workstream 7 – Analytics**

**Update:** Considerable work has been taking place to gather contract monitoring data as specified in the 15/16 contract. Our next steps include holding pre-engagement workshops to agree area team requirements. We will also begin work to secure mental health data.

We are in the process of assessing the quality and coverage of local pricing data submitted to us by the area teams. We are also developing standard analytical methodologies to improve the consistency of intelligence.